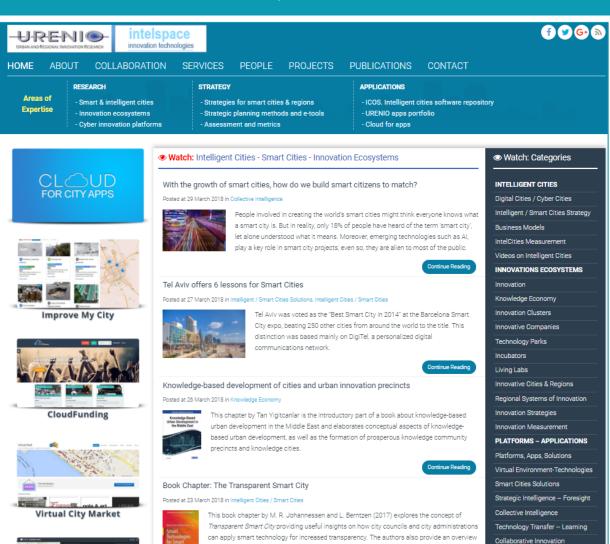
Connected Intelligence in Smart Cities Shared, engagement and awareness spaces 4 innovation

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URENIO RESEARCH, ARISTOTLE UNIVERSITY



of available technologies from a case study in Norway

INTELSPACE INNOVATION TECH



infrastructure, digital spaces, and e-services for online

INTELSPACE working with interdisciplinary teams brings

planning, knowledge and innovation management, and

information and communication technologies.

together expertise in the above fields of city development and

collaboration and citizens participation.

Realizing the Potential of Blockchain

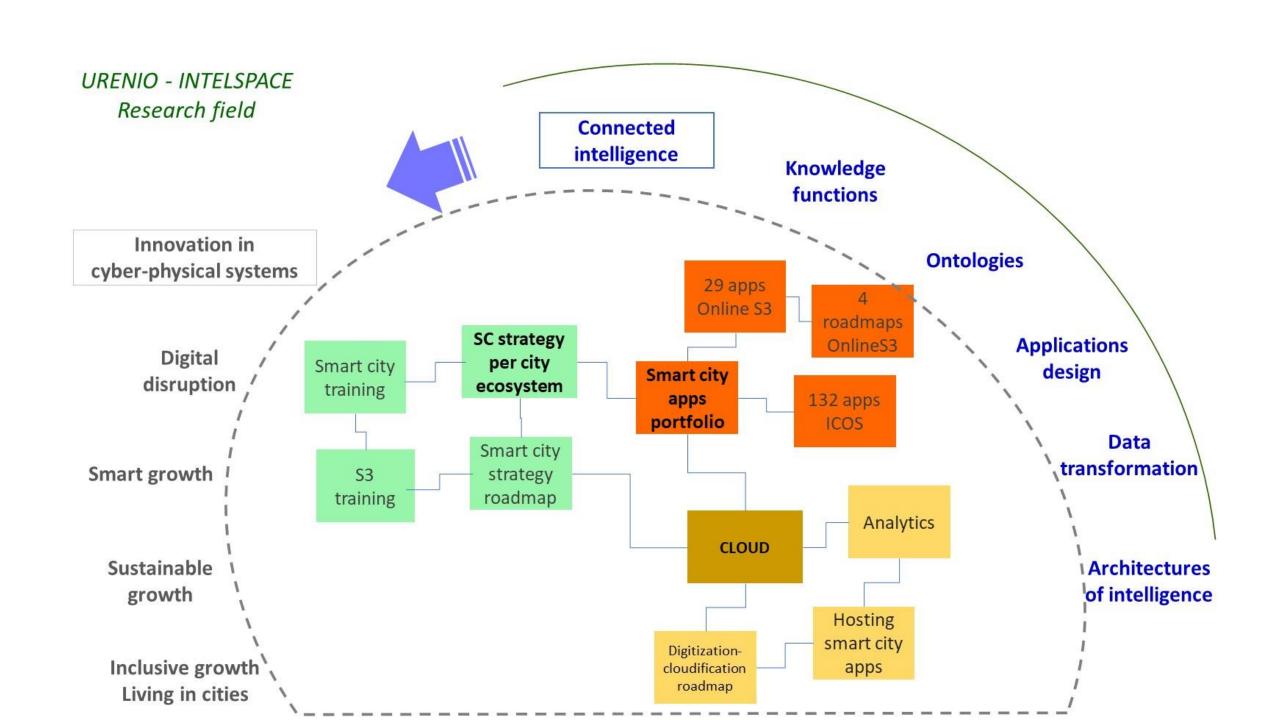
a Research Agenda

decision-making

Smart Cities save 125 hours per year for each Citizen

M Governing the Complexity of Smart Data Cities: Setting

■ Data-driven dashboards for transparent and accountable



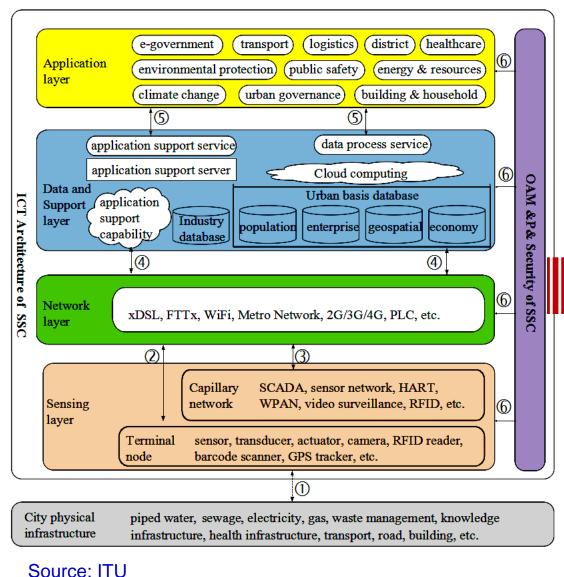
Contents

- 1. Smart cities: Problem-solving with connected intelligence
- 2. Spaces of connected intelligence: shared, engagement, awareness
- 3. Shared spaces and disruptive innovation

SMART CITIES or INTELLIGENT CITIES

CYBER SPACE improving / transforming CITY AND UTILITY ECOSYSTEMS

CYBER URBAN SPACE





- City sectors / clusters / districts: manufacturing, commerce, business services, education, health, tourism, and other
- Marketplaces, shared platforms
- Crowdfunding, crowdsourcing platforms
- Research and innovation platforms, innovation hubs

Living in the city

- Housing
- Health and social care
- Safety and security
- Environment
- Recreation and sports

City infrastructure – Utility ecosystems

Mobility, transport and parking Energy saving, smart grid, and renewable energy Water management and saving Waste management and recycling

Broadband, wired and wireless

City governance

- Decision making / citizen participation / democracy
- Government services to citizens
- City planning / city management
- Monitoring and benchmarking

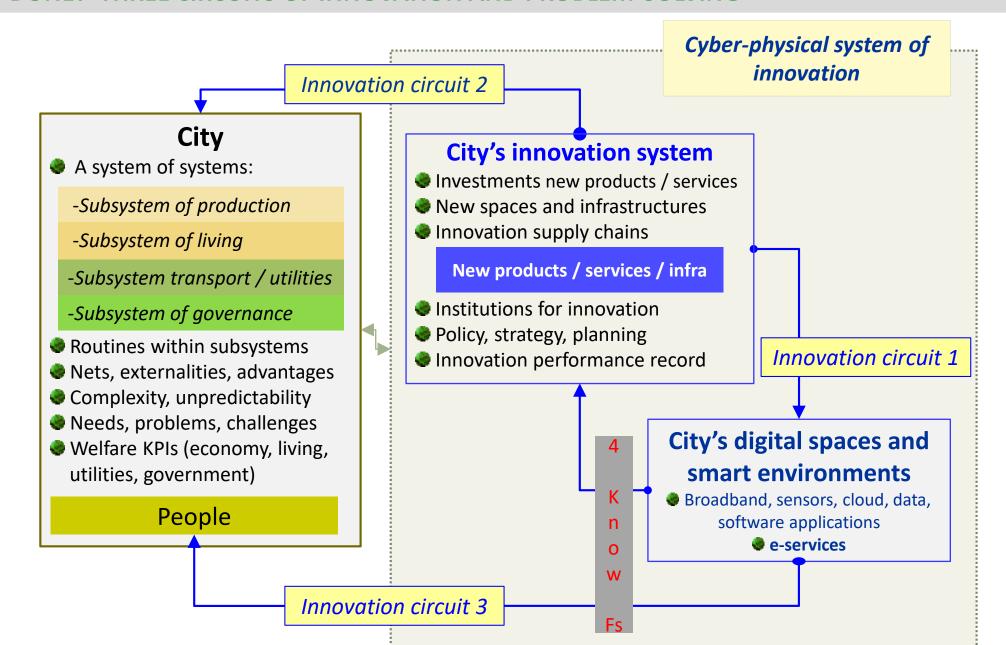






SMART CITIES

HOW IT IS DONE? THREE CIRCUITS OF INNOVATION AND PROBLEM-SOLVING



SMART CITIES

C1, C2, AND C3 correspond to CONSTITUTING ELEMENTS OF INTELLIGENCE

A Collection of Definitions of Intelligence

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15 June 2007

Abstract

This paper is a survey of a large number of informal definitions of "intelligence" that the authors have collected over the years. Naturally, compiling a complete list would be impossible as many definitions of intelligence are buried deep inside articles and books. Nevertheless, the 70-odd definitions presented here are, to the authors' knowledge, the largest and most well referenced collection there is.

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1	Introduction	2
2	Collective definitions	2
3	Psychologist definitions	4
4	AI researcher definitions	7
5	Is a single definition possible?	9
R	eferences	9

and share many common features. If we scan through the definitions pulling out commonly occurring features we find that intelligence:

- Is a property that an individual agent has as it interacts with its environment or environments. (communication)
- Is related to the agent's ability to succeed or profit with respect to some goal or objective. (problem-solving)
- Depends on how able the agent is to adapt to different objectives and environments. (behaviour adaptation)

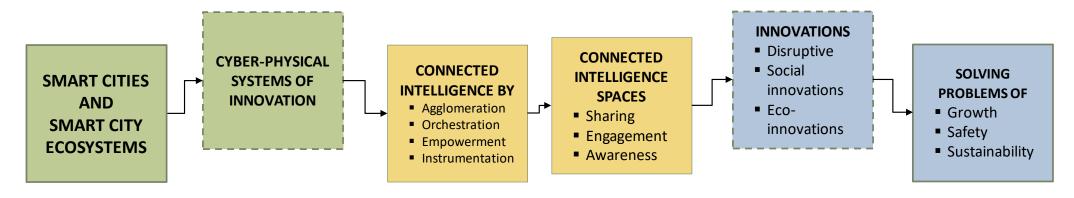
When the entities, the abilities and agencies of intelligence are distributed, we may speak about CONNECTED INTELLIGENCE.

A form of intelligence emerging from

- Connected devices, connected people, connected institutions,
- Heterogeneous systems of people, institutions, and smart objects or machines

SMART CITIES RESEARCH HYPOTHESIS

- (1) **CONNECTED INTELLIGENCE is a space:** a collection of relations between objects / entities. It brings together people, knowledge institutions and intelligent machines to solve a problem collaboratively. It is a distributed system having communication and problem-solving capabilities.
- (2) **Connected intelligence spaces** (such as shared spaces, engagement spaces, and awareness spaces) generate different **types of innovation** and **problem-solving capabilities**





Type I. SHARED SPACES: problem-solving through collaborative partnerships

CITIZENS SHARE RESOURCES to create ADVANTAGES

Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE City Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY OF HISSALONIC - MART CITY SERVICE CITY Marketplace Virtual Mall CITY Marketplace Virtual Mall CITY Mart CITY SERVICE POPULATION OF HISSALONIC - MART CITY SERVICE CITY MART CITY SERVICE CIT

MARKETPLACES

HOSPITALITY PLATFORMS



CAR POOLING, CAR SHARING, e-BIKES



Every commercial enterprise located in the city can create its own virtual shop. The marketplace enables customers to access a variety of retailers using a shared site.

ADDED VALUE: SHARE WEB SPACE

Online hospitality platform and premises to lease or rent short-term lodging.

Airbnb does not own real estate; it is a broker that receives fees with every booking.

ADDED VALUE: SHARE PREMISES

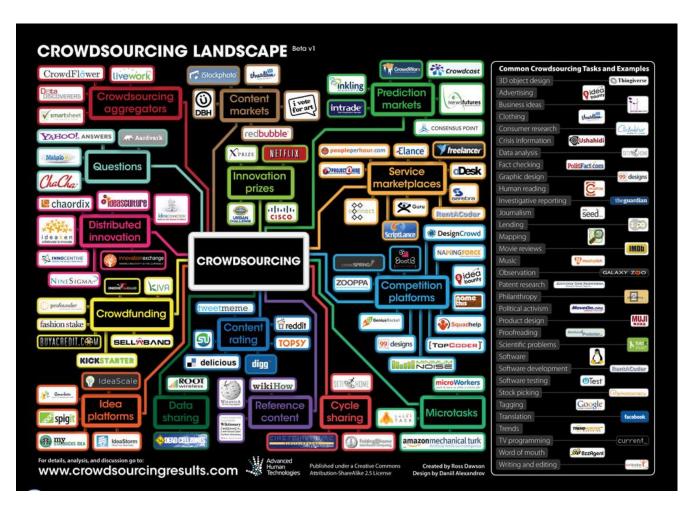
Car pooling, car sharing, e-Bikes sharing over a platform privately-owned cars, rented cars, and city-owned bikes.

ADDED VALUE: SHARE OBJECTS OR INFRASTRUCTURE

SHARED PLATFORMS

MOST COMMON SHARING PRACTICE IS CROWSOURCING

Strategies for successful Web 2.0 platforms

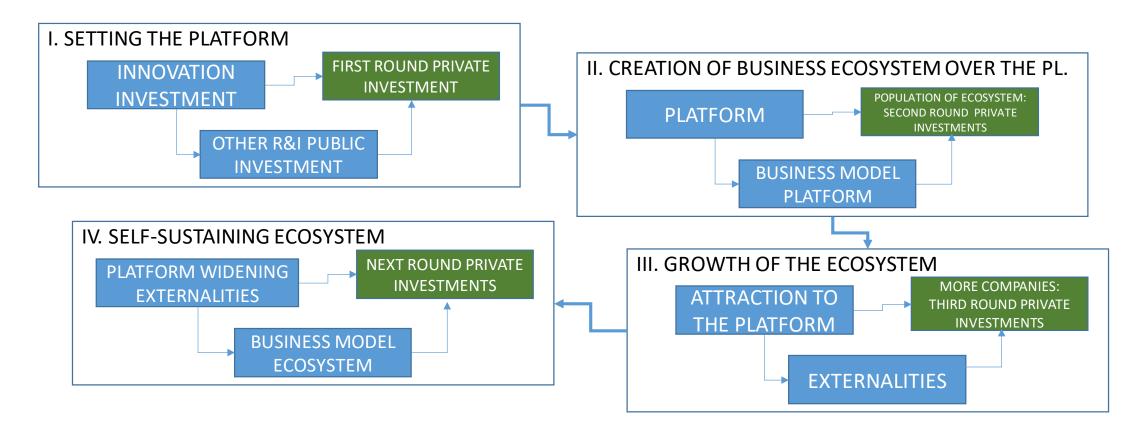


- Create prototypes as early as possible.
- Get people on the network to work with prototypes.
- 3. Release early and release often.
- 4. Gather usage data from your users and input it back to NPD.
- 5. In technologies, consider current skill sets and staff availability.
- 6. First comes functionality, choose technologies later.
- 7. Testing is part of the software development process.
- 8. Have an open source strategy.
- **9.** Whenever users can provide data, enable them.
- 10. User experience should follow a "complexity gradient."
- 11. Consider mobile users
- 12. Explicitly enable your users to co-develop the product.
- 13. Go to the user, don't only make them come to you.
- 14. The product should be spread around the Web by users
- 15. Create an online user community and nurture it.
- 16. Design your product to build a strong network effect.
- 17. Know the popular Web standards and use them.
- 18. Build on the shoulders of giants; don't make what can be found
- 19. Know the Web 2.0 design patterns and business models.
- 20. Integrate a coherent social experience into your product.

Source: Dion Hinchcliffe, http://web2.wsj2.com/

SHARED SPACES

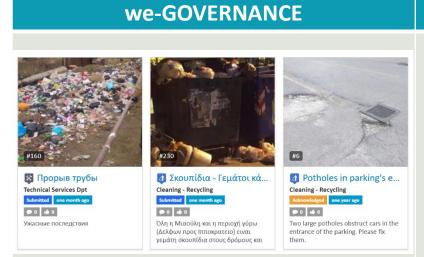
PRODUCTION: TOWARDS SELF-SUSTAINING BUSINESS ECOSYSTEMS



A multiyear research project on platform strategies identified (1) **Two major types of shared platforms**, (1a) proprietary platforms, having a single provider that solely controls its technology, and (1b) shared platforms with multiple firms collaborate in developing the platform's technology then compete in offering compatible versions of the platform, and (2) **Three stages of the platform life cycle**, (a) platform design, (b) network mobilization, and (c) platform maturity. Eisenmann, T.R. (2008). Managing Proprietary and Shared Platforms, California Management Review, 50(4)

Type II. ENGAGEMENT SPACES: problem-solving through motivation for action

CITIZENS become MOTIVATED AND ENGAGE IN SOCIAL ACTIVITIES





Safecity is a platform in which users report personal stories of sexual harassment and abuse in public spaces. Anonymous data are aggregated as hot spots on a map indicating trends at a local level.

Communities can identify factors

and behavior that leads to violence

and deploy strategies for solution.

SAFETY

A complex system for **ZERO fatal traffic accidents**, combining

- 1. Mapping high risk network
- 2. Citizen engagement
- 3. City-measures
- 4. Digital technology
- 5. Engineering solutions
- 6. Monitoring and assessment

we-Governance is peoplecentered governance. Citizens report problems, propose solutions, and engage in city management. Extracting intelligence from data to optimize admin.

ENGAGEMENT SPACES

PRODUCTION by DIGITAL SOCIAL INNOVATION

Social innovation: innovations which are social in both their ends and their means, primarily aimed at improving well being (migration, unemployment, inclusion, poverty, ageing, safety and security).

Three types of SI: (1) grassroots social demands not addressed by the market, (2) challenges in which the boundary between 'social' and 'economic' blurs, (3) fundamental changes in attitudes and values of the society as a whole.

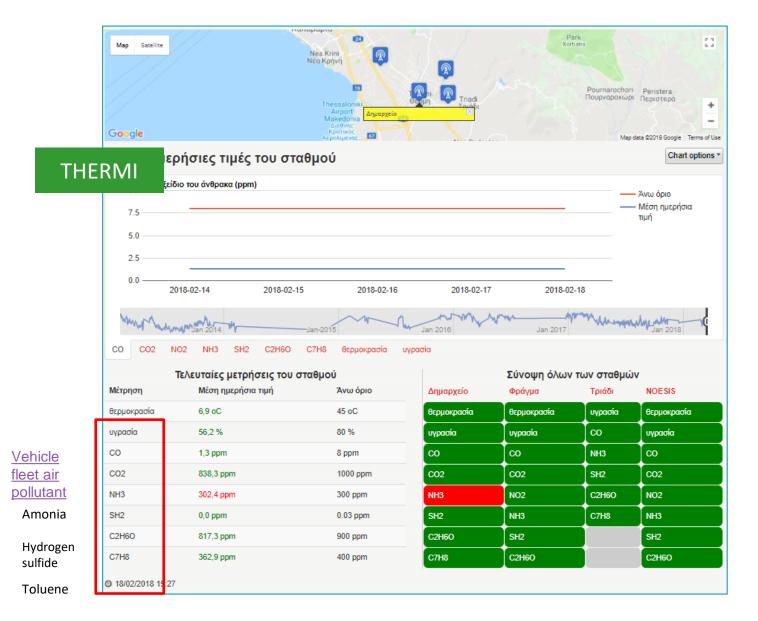
Digital Social Innovation surveys have identified many areas of SI by digital means:

- 1. Open access solutions, open science, open source, diffusing know-how.
- 2. Online Living Labs in which users contribute to finding solutions.
- 3. Online Communities of Practice involving groups of users to share effective practices.
- 4. New ways of making, based on open design and manufacturing, 3D, free CAD-CAM.
- 5. Open democracy and decision-making platforms.

Drivers: Interactions between individuals. **Motivation** to participation. The **involvement of stakeholders**. **Integrated care model,** in which traditional services for health and social care are coordinated by user's informal network and community resources. **Technology and ICT** offering basic services to ageing population

Type III. AWARENESS SPACES: problem-solving through raising awareness

IN THE SIMPLEST FORM: SENSOR ALERT



- Sensors capture and monitor a series of environmental conditions.
- Applications and urban objects visualize and transfer this information to citizens.
- Citizens adapt their behaviour to conditions of the environment and sources of pollutants.

AWARENESS SPACES

MORE ADVANCED PREDICTION AND OPTIMISATION OF INFRASTRUCTURES

NEC Water Leak Monitoring System | New |

In cities the quantity of water wasted due to water leakages in pipelines ranges from 15%-50% of water loss. Pressure sensors may alert and identify the leak point.

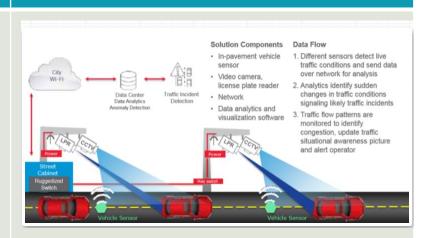
AIR POLLUTION



Santander, Spain's sensors measure everything from the amount of trash in containers, to the number of parking spaces available, to the size of crowds on the sidewalks, Flicktr/FreeBird

In Santader, Spain, algorithms has been used for modelling with monitored learning (prediction, classification). Conclusions about the behaviour of pollution variables, and prediction with 1-hour, 2-hour, 4-hour, 8-hour and 24-hour forecast horizons. The models have been trained by machine learning algorithms such as M5P, IBk, linear regression, Regression by Discretization, RepTree, Bagging with RepTree, etc.

TRAFFIC CONGESTION



Traffic management solutions focus on (1) forecasting traffic congestion in order to provide route optimization advice, (2) inform about available parking and optimize search

AWARENESS SPACES

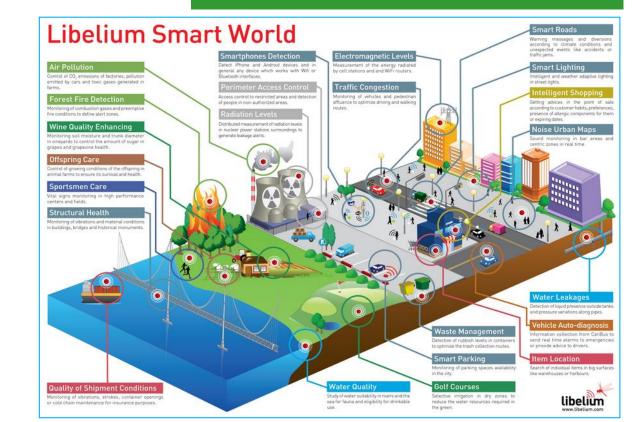
PRODUCTION OF

by

- Deployment of sensor networks across city districts, neighborhoods, utilities that collect and distribute information and raise awareness.
- 2. Users get motivated to adopt more sustainable behaviours because of (1) direct gain, (2) understanding long-term profit, (3) various gaming and reward systems.
- 3. Public authorities may follow more sustainable practices to save resources.
- 4. Impact is measured, disseminated, and actions for sustainability are improved.



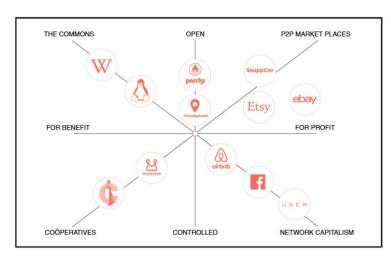
SENSOR NETWORK, SANTANDER



CONNECTED INTELLIGENCE SPACES

EMPIRICAL EVIDENCE that enable DIVERSE TYPES OF INNOVATION

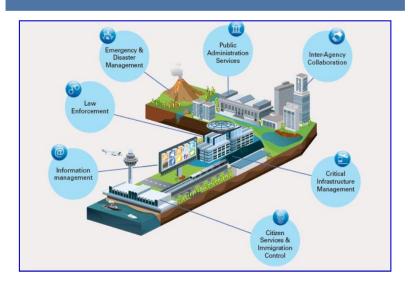
SHARED SPACES Disruptive Innovation



Πηγή: Oskam, J., & Boswijk, A. (2016)

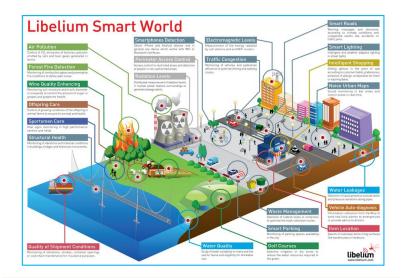
- Sharing economy Smart growth
- Business growth platforms
- Business over Business
- P2P production, demand driven

ENGAGEMENT SPACES Social Innovation

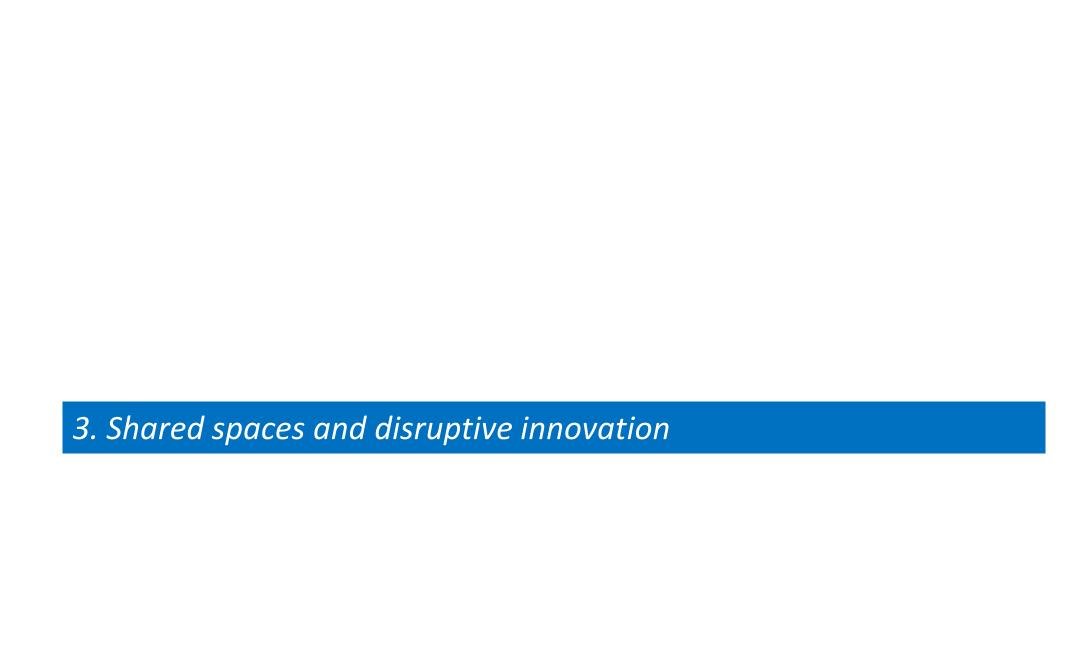


- Social innovation and citizen non-profit networks
- Mapping and motivation for participation and change
- Real-time safety and security systems in the public space of cities

AWARENESS SPACES Innovation for Sustainability

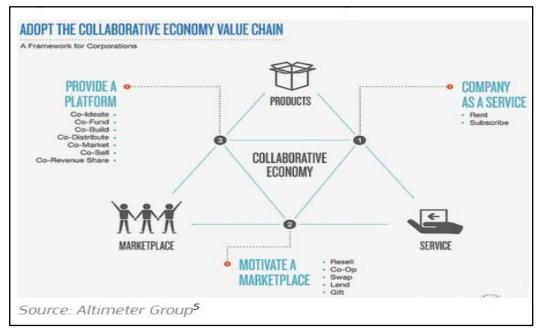


- Sensor networks, real-time alert
- Behaviour adaptation to external conditions
- Awareness and solutions about the environment, pollution, energy saving, CO2 emissions, climate change



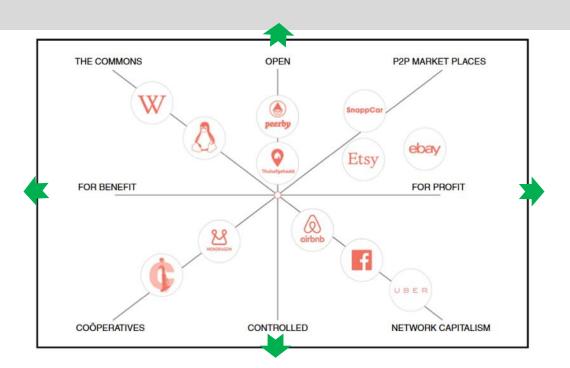
SHARED INTERNET SPACES AND PLATFORMS FOR GROWTH

RISE OF COLLABORATIVE ECONOMY



- The collaborative economy value chain: a space that involves internet-based technologies to connect people in order to optimize the use of resources, goods, services, and skills.
- Entails the collaboration of groups or networks of individuals to design, produce or distribute goods.
- It is related to the idea that the network / community drives production and services.

Probst, L., Frideres, L. Pedersen, B. and Lidé, S. (2015). Collaborative Economy. EC, DG Internal Market.



Typology of shared spaces

Upper left: *open and not for profit systems*. Co-created P2P value. The public benefit is central

Upper right: **P2P social market places** based on open systems with distributed market function.

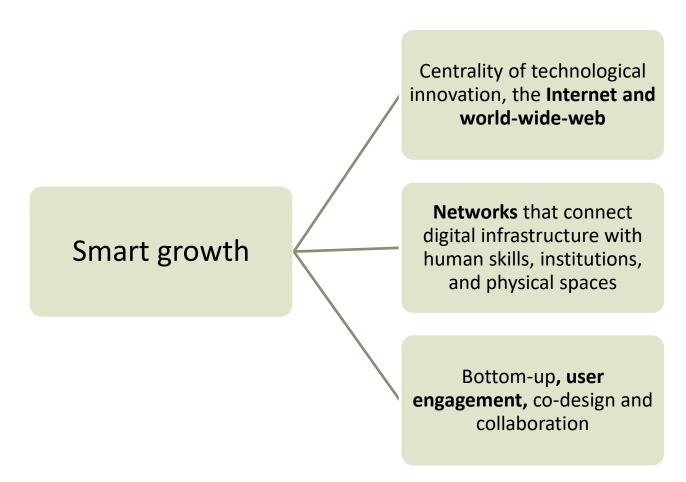
Left bottom: **collective**s that are characterized through a closed protected system.

Bottom right: **network capitalists**, hyperconnected and distributed platforms with a commercial goal.

Oskam, J., & Boswijk, A. (2016). Airbnb: the future of networked hospitality businesses. *Journal of Tourism Futures*, *2*(1), 22-42.

INTERNET PLATFORMS AND SMART GROWTH

SMART GROWTH



Source: Antonelli, G., and Cappiello, G. (eds.) (2016). Smart Development in Smart Communities. Taylor & Francis.

Multiple smart growth strategies

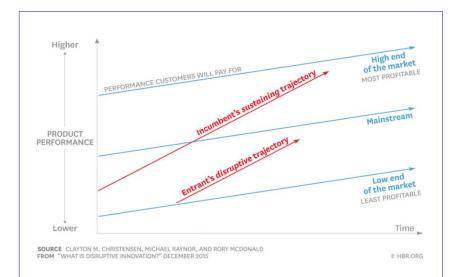
- Smart Specialisation Strategies (S3)
- Digital Growth Strategies
- Next Generation Networks plans
- Smart city strategies

Strategies are

instances of the same approach that deploys digital technologies and smart environments (at different spatial scales) to sustain network- based externalities

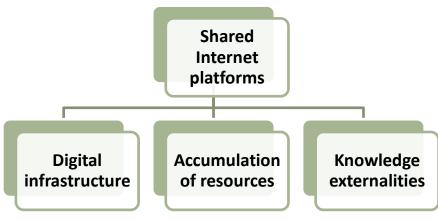
SHARED SPACES

ENABLE DISRUPTIVE INNOVATION



"Disruption describes a process whereby a smaller company with fewer resources is able to successfully challenge established incumbent businesses"

Christensen et al. (2015)



Shared Internet platforms enable disruptive business trajectories by sharing infrastructure, knowledge, and collaboration externalities

NETWORKED BUSINESS DEVELOPMENT

- Platform-based business models
- Business over business
- The customer (operation over the platform) manages its own value chain
- Consumers become cocreators of value.
- Demand-driven production
- Dominant model in transport, hospitality, insurance, realestate

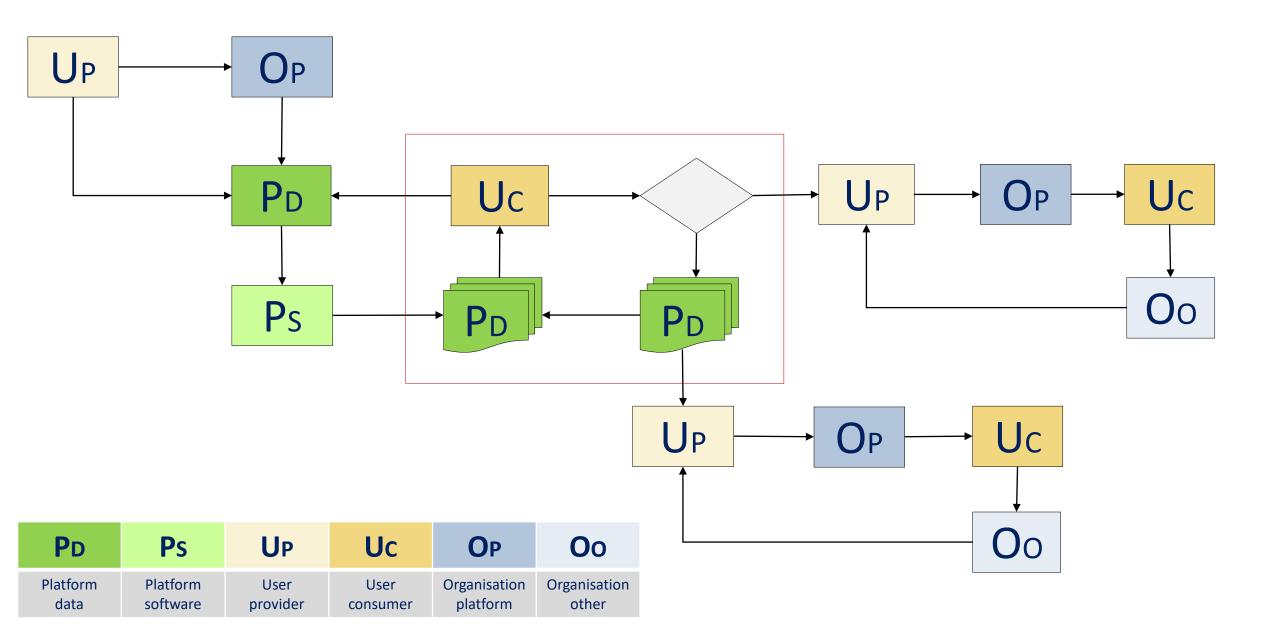
CONNECTED INTELLIGENCE

ENTITIES CONTRIBUTING TO DISRUPTIVE INNOVATION over SHARED SPACES

SHARED SPAC	SHARED SPACES / PLATFORMS		USERS		ORGANISATIONS		
DATA	SOFTWARE	PROVIDERS	CONSUMERS	PLATFORM ORG	OTHER ORG		
Context -Web -Sensors -Open public Advertisement	Hosting -storage, broadband, computing CSM Algorithms -Visualisation -Benchmarking -Time series -Competitive offers -Clustering Dynamic pricing	Data -Offers products / services -Profiles -Prices -User interaction Objects -Infrastructure -Products/ services -Support services	Market -Revenue Data -Assessments -Profile	Trust -Rules of agreement -Payment transaction -Dispute resolution	Support -Transactions -Agreement frameworks -Dispute resolution		
Six types of connected intelligence entities							
DATA	INFRASTRUCTURE	DATA & SERVICES	FUNDS & DATA	TRUST & RULES	RULES		

CONNECTED INTELLIGENCE

RELATIONSHIPS AMONG ENTITIES: THE CENTRAL POSITION OF CONSUMER & PLATFORM



CONNECTED INTELLIGENCE IN SMART CITIES

SOME CONCLUSIONS

- Connected intelligence spaces are *cyber-physical spaces* (not digital spaces): heterogeneous systems setting networks among people, infrastructure, city objects, organisations, trust, money, data, algorithms, software, and other digital and non-digital entities.
- In such spaces, data comes with a purpose defined by the overall cyber-physical system.

- The connection of these entities generates multiple *utility functions*, such as combining resources, raising awareness, creating motivation to action. Utility functions depend on networking.
- This conclusion corroborates the hypothesis: different connected intelligence spaces enable different *types of innovation* and problem-solving capability.

Thank you